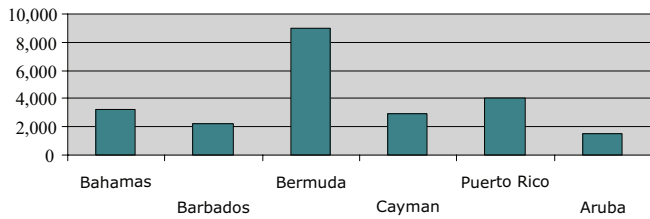


Public sector marketing budget 2002 (Usd per room)

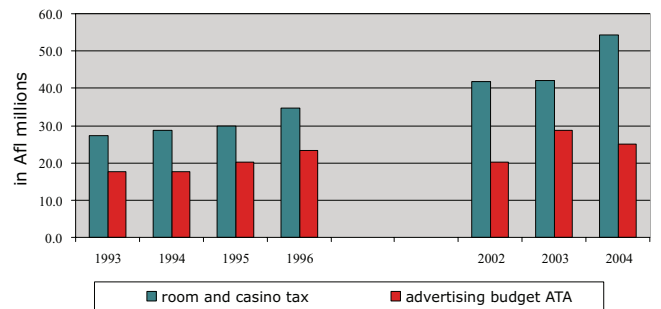
Source: AHATA



1A

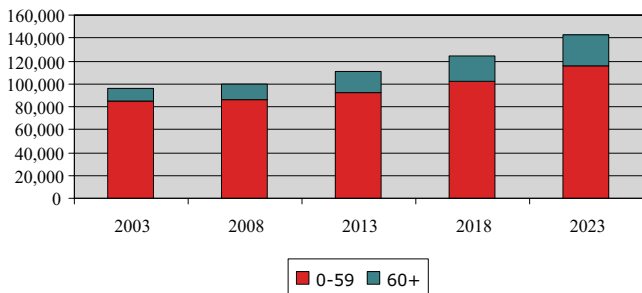
Tourism promotion and tax receipts

Source: CBA



1B

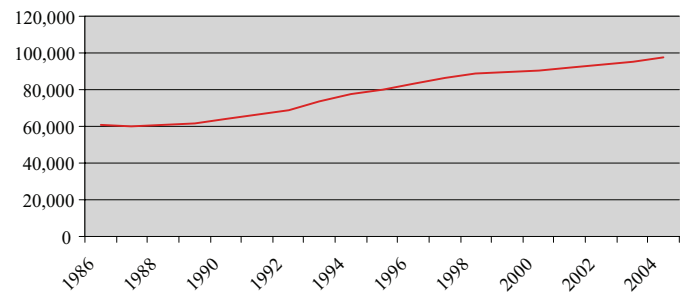
CBS prognose bevolking Aruba



2

Mid-year population 1986-2004

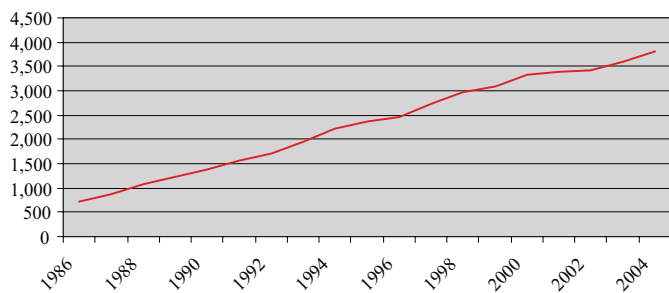
Source: CBS



3A

Nominal GDP (Afl millions) 1986-2004

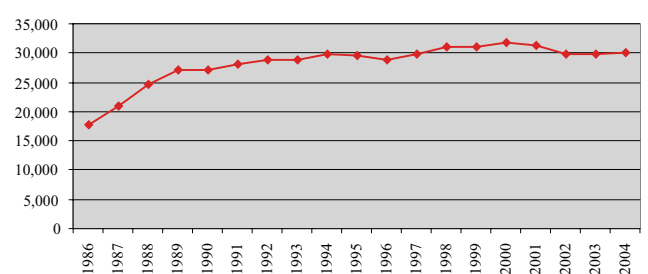
Source: CBS



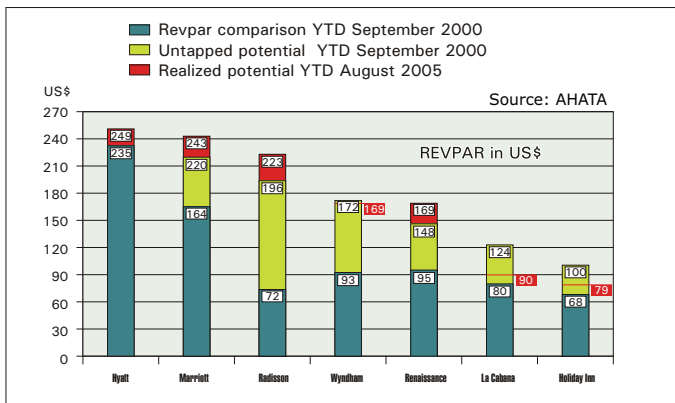
3B

Real per capita GDP (in Afl.) 1986-2004

Source: CBS



3C



- Economic growth among 7 hotels based on potential in one year Fls. 78,500,000.
- This growth is without new construction.
- 993 new hotel rooms at \$150 revpar and new capital of more than Fls. 335,000,000 and socio-economic cost to Aruba.
- A The multiplier across the other hotels, restaurants, shops, etc. can be 3 times or Fls. 200,000,000.

4A

Operating margin is defined as operating income (gross profit minus operating expenses) divided by total sales. By comparing the industries one can see that *transport, storage and communication* and *recreational and sporting activities* are the industries with the highest operating margin 2002, with respectively 13.8% and 8.2%.

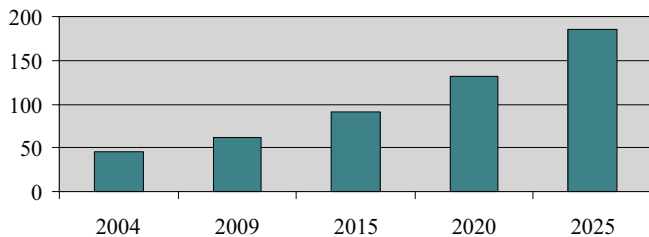
In percentage	1995	1996	1997	1998	1999	2000	2001	2002
Manufacturing	4.8%	2.2%	4.5%	3.8%	2.1%	-2.9%	2.1%	-1.1%
Construction	-2.3%	-0.2%	0.1%	2.8%	2.3%	2.2%	1.3%	1.3%
Retail trade: excl. motor vehicles and fuel	4.6%	4.0%	4.0%	4.2%	3.5%	2.2%	1.1%	1.7%
Retail trade of motor vehicles and fuel	3.3%	2.6%	2.1%	1.8%	1.6%	2.3%	-0.2%	1.1%
Wholesale trade	4.7%	4.7%	5.3%	4.8%	4.2%	2.7%	3.5%	3.1%
Hotels	13.2%	-8.0%	-11.0%	-2.0%	-2.5%	5.1%	4.7%	2.1%
Restaurants and bars	4.0%	3.6%	2.1%	3.3%	4.8%	6.2%	5.8%	6.5%
Transport, storage and communication	11.8%	8.4%	4.1%	6.9%	7.4%	12.6%	17.6%	13.8%
Renting and business activities	-5.5%	-3.6%	-3.4%	-1.4%	-1.0%	-3.9%	-1.5%	2.7%
Recreational and sporting activities	11.8%	10.8%	4.3%	8.7%	7.4%	8.7%	8.7%	8.2%

Source: CBS

4B

Overheids schuld als percentage van GDP

Source: IMF rapportage



5



6A

CONNIE MACK
16th District, Florida
BUDGET COMMITTEE
INTERNATIONAL
RELATIONS COMMITTEE
TRANSPORTATION AND
INFRASTRUCTURE COMMITTEE

Congress of the United States
House of Representatives
Washington, DC 20515-0914

September 29, 2005

The Gathering Storm of Hugo Chavez in Latin America Fidel Castro's Ideological Successor is Granting Favors to Gain Support

Dear Colleague:

I would like to bring your attention to an excellent op-ed article (on back) by Jackson Diehl from *The Washington Post* of September 26, 2005. The article describes the dangerous influence of Venezuelan President Hugo Chavez throughout the fragile democracies of Latin America and the Caribbean. Without stronger United States leadership in our hemisphere and the courage of our fellow democratic leaders, Chavez's menace will continue to grow.

Many Latin American and Caribbean leaders with whom I've met have highlighted this problem and attest to the validity of the article's claims. One such leader—Aruban Prime Minister Nelson Oduber—has been especially insightful in his analysis of the Venezuela problem and his call for increased diligence by the democracies of this hemisphere.

This issue is of critical importance and I urge you to learn more about how the U.S. and our allies can counter this problem.

Sincerely,

Connie Mack
CONNIE MACK
Member of Congress

6B